

STRATEGY AND RESOURCES COMMITTEE

Tuesday 23 July 2024 at 7.30 pm

Place: Council Chamber, Epsom Town Hall

Online access to this meeting is available on YouTube: [Link to online broadcast](#)

The members listed below are summoned to attend the Strategy and Resources Committee meeting, on the day and at the time and place stated, to consider the business set out in this agenda.

Councillor Neil Dallen (Chair)
Councillor Hannah Dalton (Vice-Chair)
Councillor Kate Chinn
Councillor Alex Coley

Councillor Alison Kelly
Councillor Robert Leach
Councillor Lucie McIntyre
Councillor Phil Neale

Yours sincerely



Chief Executive

For further information, please contact democraticservices@epsom-ewell.gov.uk or tel: 01372 732000

EMERGENCY EVACUATION PROCEDURE

No emergency drill is planned to take place during the meeting. If the fire alarm sounds continuously, or if you are instructed to do so, you must leave the building by the nearest available exit. You will be directed to the nearest exit by council staff. It is vital that you follow their instructions.

- You should proceed calmly; do not run and do not use the lifts;
- Do not stop to collect personal belongings;
- Once you are outside, please do not wait immediately next to the building, but move to the assembly point at Dullshot Green and await further instructions; and
- Do not re-enter the building until told that it is safe to do so.

Public information

Please note that this meeting will be held at the Town Hall, Epsom and will be available to observe live using free YouTube software.

A link to the online address for this meeting is provided on the first page of this agenda. A limited number of seats will be available on a first-come first-served basis in the public gallery at the Town Hall. If you wish to observe the meeting from the public gallery, please arrive at the Town Hall reception before the start of the meeting. A member of staff will show you to the seating area. For further information please contact Democratic Services, email: democraticservices@epsom-ewell.gov.uk, telephone: 01372 732000.

Information about the terms of reference and membership of this Committee are available on the [Council's website](#). The website also provides copies of agendas, reports and minutes.

Agendas, reports and minutes for this Committee are also available on the free Modern.Gov app for iPad, Android and Windows devices. For further information on how to access information regarding this Committee, please email us at democraticservices@epsom-ewell.gov.uk.

Exclusion of the Press and the Public

There are matters scheduled to be discussed at this meeting that would appear to disclose confidential or exempt information under the provisions of Schedule 12A of the Local Government Act 1972 (as amended). The Committee is likely to resolve to exclude the press and public during discussion of these matters by virtue of the private nature of the business to be transacted.

Questions and statements from the Public

Up to 30 minutes will be set aside for questions and statements from members of the public at meetings of this Committee. Any member of the public who lives, works, attends an educational establishment or owns or leases land in the Borough may ask a question or make a statement on matters within the Terms of Reference of the Committee.

All questions must consist of one question only and cannot consist of multiple parts. Questions and statements cannot relate to planning or licensing committees matters, the personal affairs of an individual, or a matter which is exempt from disclosure or confidential under the Local Government Act 1972. Questions which in the view of the Chair are defamatory, offensive, vexatious or frivolous will not be accepted. Each question or statement will be limited to 3 minutes in length.

If you wish to ask a question or make a statement at a meeting of this Committee, please contact Democratic Services at: democraticservices@epsom-ewell.gov.uk

Questions must be received in writing by Democratic Services by noon on the third working day before the day of the meeting. For this meeting this is **Noon, 18 July 2024**.

A written copy of statements must be received by Democratic Services by noon on the working day before the day of the meeting. For this meeting this is **Noon, 22 July 2024**.

For more information on public speaking protocol at Committees, please see [Annex 4.2](#) of the Epsom & Ewell Borough Council Operating Framework.

Filming and recording of meetings

The Council allows filming, recording and photography at its public meetings. By entering the Council Chamber and using the public gallery, you are consenting to being filmed and to the possible use of those images and sound recordings.

Members of the Press who wish to film, record or photograph a public meeting should contact the Council's Communications team prior to the meeting by email at: communications@epsom-ewell.gov.uk

Filming or recording must be overt and persons filming should not move around the room whilst filming nor should they obstruct proceedings or the public from viewing the meeting. The use of flash photography, additional lighting or any non-handheld devices, including tripods, will not be allowed.

AGENDA

1. QUESTIONS AND STATEMENTS FROM THE PUBLIC

To take any questions or statements from members of the Public.

2. DECLARATIONS OF INTEREST

To receive declarations of any Disclosable Pecuniary Interests or other registrable or non-registrable interests from Members in respect of any item to be considered at the meeting.

3. MINUTES OF PREVIOUS MEETING (Pages 5 - 12)

The Committee is asked to confirm as a true record the Minutes of the meeting of the Committee held on 26 March 2024 and Special Meeting held on 19 June 2024 (attached) and to authorise the Chair to sign them.

4. CORPORATE PEER CHALLENGE ACTION PLAN (Pages 13 - 22)

This report accompanies the proposed Corporate Peer Challenge Action Plan. The Action Plan has been developed by a group of members and officers, to consider the recommended areas of improvement identified by the peer review team.

5. 2023-24 PROVISIONAL FINANCIAL OUTTURN (Pages 23 - 36)

This report summarises the Council's provisional financial performance for 2023/24 and details the capital budgets to be carried forward for schemes where costs will be incurred in 2024/25.

6. 2025/26 STRATEGIC FINANCIAL PLANNING (Pages 37 - 62)

This report recommends budget targets for 2025/26 and provides an update on financial planning for 2026/27 to 2028/29 as recommended by Financial Strategy Advisory Group.

7. SERVICE REVIEWS (Pages 63 - 70)

This report proposes a programme of service reviews over the next three years, with the aim of delivering at least £720,000 of annualised savings for the Council.

8. APPOINTMENT OF MEMBERS AND CHAIR OF THE SHAREHOLDER SUB-COMMITTEE (Pages 71 - 74)

To agree the appointment of Members and a Chair to the Shareholder Sub Committee for the 2024-25 Municipal Year.

9. PROCUREMENT OF HARRIER CENTRE ROOF REPLACEMENT (Pages 75 - 80)

To present the findings of a review into the procurement of the Harrier Centre Roof replacement, commissioned as requested by the Strategy and Resources committee meeting on the 21st September 2023.

10. STONELEIGH RAILWAY STATION COMMUNITY LICENCE (Pages 81 - 102)

To facilitate the community of Stoneleigh to establish and maintain a community garden next to Stoneleigh Railway Station.

11. URGENT DECISIONS (Pages 103 - 106)

To report to the committee the decisions taken by the Chief Executive and Directors on the grounds of urgency, in compliance with the requirements of the Constitution.

12. HOOK ROAD CAR PARK - ENVIRONMENTAL IMPLICATIONS (Pages 107 - 116)

This report proposes the Council and the developer of the SGN Site work collaboratively to investigate the level of contamination and consequent environmental implications for development on any part of the wider gas works site.

13. COMMERCIAL TENANT UPDATE - CLOCK TOWER UNIT 2 (Pages 117 - 128)

This report outlines the outcome of the marketing exercise to find a new tenant for the vacant Unit 2 at the Clock Tower.

14. EXCLUSION OF PRESS AND PUBLIC (Pages 129 - 130)

The Committee is asked to consider whether it wishes to pass a resolution to exclude the Press and Public from the meeting in accordance with Section 100A (4) of the Local Government Act 1972 on the grounds that the business involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A to the Act (as amended) and that pursuant to paragraph 10 of Part 2 of the said Schedule 12A the public interest in maintaining the exemption outweighs the public interest in disclosing the information.